The Chinese-American Planning Council (CPC) is the nation’s largest Asian American social services organization. Founded in 1965, CPC promotes the social and economic empowerment of Chinese American, immigrant, and low-income communities of New York City.

We are guided by our organizational values:

**We are our community.** We are committed, inclusive, and responsive.

**We embrace our community.** We are reliable, trusted, and transparent and hold ourselves to the highest quality standards.

**We empower our community.** We inspire leadership, equity, and progress.

### Board

**Officers**
- Veronica Tsang, Chair
- Flora R. Si, Vice Chair
- Gigi Lam, Treasurer
- Howard Chin, Secretary

**Directors**
- Li Yan Chen
- Pui Chi Cheng
- Vanessa Chiu
- Charles Do
- Josephine Ho*
- Virginia Kee
- Jay Lau
- Michael Lee
- Eddie Mo
- Timothy O’Keefe
- Jeffrey Ong
- Wayne Wong

*In memoriam*

### Leadership

**Wayne Ho**, President & Chief Executive Officer

**Administration**
- Jonathan Brake, Chief Financial Officer
- Simon Chiew, Chief Strategy Officer
- Carlyn Cowen, Chief Policy and Public Affairs Officer
- Alan Gerson, General Counsel
- Elizabeth Hendler, Director of Institutional Advancement
- Mabel Long, Director of Donor Engagement and Special Events
- Edgar A. Pereira, Chief Program Officer
- Kim To, Chief Development Officer
- Amy Torres, Director of Policy and Advocacy
- Alice Wong, Chief of Staff
- Bill Yeung, Director of Administrative Affairs
- Steven M. Yip, Director of Operations

**Programs**
- Judy Ah-Yune, Director of CPC Manhattan Community Services
- Brian Chen, Director of Education and Career Services
- Mary Cheng, Director of Childhood Development Services
- Steve Mei, Director of CPC Brooklyn Community Services
- Po-Ling Ng, Assistant Executive Director & Senior Services Director
- Mitchel Wu, Director of CPC Queens Community Services

### CPC HOME ATTENDANT PROGRAM

**Officers**
- Flora Si, Chairperson
- Gebond Chow, Treasurer
- Veronica Tsang, Secretary

**Directors**
- Edward Ma
- Gigi Lam
- Sheridan Chu
- Eddie Mo

**Administration**
- Ling Ma, Chief Program Officer
- John Sullivan, Chief Operating Officer
- Erik J. Chen, Assistant Director for Field Operations
- Julian Kang, Assistant Director for Administrative Services
- Karina Lee, Director of Patient Services

*As of June 30, 2020*
Dear Friends,

On behalf of the Board and staff of the Chinese-American Planning Council (CPC), we hope that you are healthy and safe, and we would like to sincerely thank you for your pivotal support during these unprecedented times.

Though much has changed in the last year, CPC is ensuring New Yorkers have the resources they need to not only be safe but also continue to have opportunities to thrive. Whether working from home or out in your neighborhood, CPC is providing immediate relief and advancing a strong recovery for those who are too often underserved, overlooked, or underrepresented.

In this annual report, you will read about challenges facing our community members during the pandemic, including a story of a mother trying to secure food for her newborn and a high school student navigating his parents’ unemployment. Every community member was strengthened with support from a CPC staff member who stayed connected throughout their struggle.

The theme of this year’s annual report, #AlwaysEssential, was chosen to recognize our staff’s efforts as essential workers. On the cover pages, you see their work in action. Taken as a whole, this work shows what can be accomplished when people come together across generations, sectors, and neighborhoods to learn from each other, build collective action, and find hope, strength, and joy.

CPC’s vision for the future is to advance and transform communities.

In addition to expanding our services to address community needs exacerbated by the pandemic, we pursued our vision by defending our communities against harmful policies like Public Charge and the now-removed citizenship question on the Census. We have mobilized our staff, hundreds of human services providers, and thousands of community members to focus on achieving a complete count of our communities so that resources are allocated equitably. We are calling on decisionmakers to fully fund services for our communities, including higher wages for essential workers. We are seeking racial justice in the face of xenophobia, discrimination, and hate.

Your partnership and support have been integral to CPC achieving our mission. Thank you for continuing to make a difference in the lives of Chinese American, immigrant, and low-income communities of New York City!
Community and Economic Empowerment

We empower New Yorkers through training, counseling, and advocacy – so that everyone feels comfortable intervening and speaking up – to create long-term, sustained transformation within our communities.

2,494 young people worked summer and school-year jobs through the Summer Youth Employment Program and Work, Learn, and Grow

$11.50 average hourly wage boost for workers placed by our Career Center

100 community members accessed free citizenship classes

151 older adults with low or no income accessed paid on-the-job-training and job placement

162 legislative visits made to city, state, and federal offices by community members and staff

1,188 youth and adults trained at anti-discrimination clinics with Project Reach

2,000 community members and staff attended CPC’s virtual City Advocacy Day and Rally, resulting in over $940,000 in discretionary funding and partial restoration of summer youth programming

Family Support

We make it easier for individuals and families to access personalized social resources because support is fundamental to success.

6,184 individuals and families aided with housing, food, and health benefits access

200 older adults received wellness and case management services at our subsidiary Hong Ning Housing

2,981 homebound individuals served through our subsidiary Home Attendant Program

707 youth and adults participated in health services, including services for those living with HIV/AIDS

100 families kept safe and together through prevention services

24-hour care provided to 6 individuals with developmental disabilities at the Josephine M. Ho Community Residence for Special Needs

Education

We provide high-quality learning opportunities for all ages – from preschool and afterschool enrichment to adult English classes – because education is lifelong.

1,644 families received afterschool STEAM and literacy programming at 11 underserved elementary schools

451 adult literacy students learned English

250 youth and families participated in our college success program across 15 workshops

100% of Lower East Side Youth Opportunity Hub participants applied for college and will be attending in the fall

12,850 reached via text, phone, in-person, or virtual engagements to ensure a complete count in the Census

72 early childhood staff completed year-long training in trauma-informed care and emotionally responsive practice

12,850 reached via text, phone, in-person, or virtual engagements to ensure a complete count in the Census

72 early childhood staff completed year-long training in trauma-informed care and emotionally responsive practice
Connecting Through Remote Youth Programming

CPC Learn and Earn, a career exploration and academic support program for high school juniors and seniors, utilized an online platform made popular by gamers to maintain connections when in-person programming was suspended. Jubi, a 17 year-old Learn and Earn participant, said he enjoyed the presentations, chats, and movie nights that were held on the online platform.

“The program shifted very quickly. Despite the fact that there was a pandemic, things were really smooth,” said Jubi. “Learn and Earn workshops focus on the things we don’t learn in school but that you need to be a functioning adult. I found the resume workshops helpful especially because I landed a part-time job.”

Participants of Learn and Earn were able to use the online platform at any hour. Jubi and others are continuing to use the platform to stay connected even though the program officially ended in the summer.

The son of immigrant parents, Jubi is the primary interpreter for his Bengali-speaking parents. During the pandemic, when his father could no longer run his food vendor business, Jubi’s role was to navigate the difficult and overburdened unemployment insurance process for his father. “It was a lot of work,” he said. Jubi is a rising senior and plans to study computer science or computer engineering in college.

Bridging the Technology Gap

Ryan, a program participant who worked closely with CPC Nan Shan Senior Center during the 2019 Summer Youth Employment Program, kickstarted a technology class in Chinese for the seniors at the center. The classes focused on skills to use computers and smart phones to stay connected to friends, family, and staff at CPC, an effort critical for wellbeing proven by the required physical distancing of the pandemic. Ryan held a total of 11 sessions in July and August of 2019. This intergenerational initiative was appreciated by the seniors and some of them wrote letters to show their gratitude.

OUR COVID-19 RESPONSE IMPACTS

March to June 2020

95,500 wellness calls or remote sessions held to support toddlers, preschoolers, school-age children, youth, adults and their families

108,500 lbs of food (50,700 meals) distributed to families and seniors in Brooklyn, Queens, and Manhattan

$1,250,900 distributed to 1,543 families, including undocumented and mixed-status households

$376,000 in supply grants were disbursed to 628 childcare programs and $275,000 in scholarships were given to essential workers to cover their childcare expenses through New York State’s allocation of the Federal CARES Act

Twice-daily news briefs were shared on 1480AM/1240AM radio in Cantonese and Mandarin, so families had translations of critical information in real time

120 media mentions and quotes on the impacts of the pandemic on our communities, including anti-Asian hate crimes, economic impacts, food insecurity, and human services
Supporting Essential Working Families in a Pandemic

When Antasia heard that her toddler’s early childhood center was ordered to close, she was worried she would have to take a leave of absence from her job as an essential worker.

“At first it was scary and overwhelming because I had to figure out a way for me to still be able to go to work. I needed the security of my job,” said Antasia.

CPC helped Antasia, a single mother, and her 2-year-old daughter secure a spot in our Regional Enrichment Center (REC) at Little Star of Broome Street Early Childhood Center when it opened in early April 2020, a location two blocks away from her essential work at Trader Joe’s. The REC at Little Star provided care and education for children of essential workers while schools were ordered to close.

“CPC teachers were able to answer any questions that I had. They even used Class Dojo to post photos and videos so I would be able to see what she was up to while I was at work,” she said.

Regional Enrichment Center (REC) at Little Star of Broome Street Early Childhood Center operated as a REC, part of the city’s effort to provide care for the children of first responders and essential workers like Antasia. “She met a lot of great families and became comfortable there – and even asked me on weekends when she could go back,” said Antasia.

Eliminating Barriers to Food Security

After attempting to obtain food assistance for two weeks over the phone, a new mother called CPC Multi-Social Services for help enrolling in SNAP. Maria was terrified to leave the house with her infant and take public transportation due to COVID-19. Our staff ensured contact with the city office to verify our community member’s information remotely. The mother, an Ecuadorian immigrant, lives in a mixed-status household and in addition to SNAP, she qualified for CPC’s emergency cash assistance program, which she used to cover rent and necessities for her infant child.

“Before this, we were going to bed hungry. There are people out there who really care.”

- Maria, a new mother*

* name changed to protect mother’s identity
Because of the coronavirus, Asians are misunderstood or discriminated against. Discrimination is a big problem. If we can’t speak English, how can we defend ourselves? We need English to communicate with others and keep ourselves safe.

- Lillian, Adult Literacy Student
**Public Support**
Senator Andrew Gounardes
Senator Brian Kavanagh
Senator John C. Liu
Senator Zellnor Myrie
Senator Julia Salazar
Senator Toby Ann Stavisky
Assembly Member Peter Abbate Jr.
Assembly Member Brian Barnwell
Assembly Member Ron Kim
Assembly Member Yuh-Line Niou
Assembly Member Felix Ortiz
Assembly Member Nily Rozic
Speaker’s Fund, Council Speaker
Corey Johnson
Council Member Justin Brannan
Council Member Margaret Chin
Council Member Daniel Dromm
Council Member Ben Kallos
Council Member Peter Koo
Council Member Mark Levine
Council Member Carlos Menchaca
Council Member Carlina Rivera

**Mission Partner**
ONG Family Foundation

**Member of**
United Neighborhood Houses
Coalition for Asian American Children + Families
United Way of New York City
Private Support

$100,000 and Above
Care Design New York
Mayor’s Fund to Advance New York City (Building Healthy Communities)
New York Community Trust & Brooke Astor Fund for New York City Education
New York Presbyterian Hospital
NYC COVID-19 Response & Impact Fund
in the New York Community Trust
Robin Hood
The Ong Family Foundation*
(Mission Partner: Karen Chang Liu
Staff Development Fund & Lois C. Lee
Early Childhood Center)

$50,000 - $99,999
Altman Foundation
Chin Family Fund
Korean American Community Foundation
New York Immigration Coalition
NYU Langone
Open Society Foundations
The Sirius Fund
United Way of New York City

$10,000 - $49,999
Anonymous
Avery-Tsui Foundation
Broadway Cares/Equity Fights AIDS, Inc.
Brooklyn Community Foundation
Cathay Bank Foundation
CAIPA
Chung Pak Local Development Corp.
ConEdison
Esther G. Kee Memorial Fund **
FPWA
Gerstner Family Foundation
Gotham Organization
Investors Bank
J & K Pi Family Foundation, Inc.
Josephine M. Ho Memorial Fund *
Joy of Giving Something, Inc.
JPMorgan Chase & Co.
Kenneth Min Hua Su
Lau-Kee Law Group
Lin & Susie Chen Foundation, Inc.
Louis and Anne Abrams Foundation, Inc.
LMH/ Moët Hennessy Louis Vuitton
Maria Poon Memorial Fund ****
Marsh & McLennan Agency
Multicultural Radio Broadcast
National Immigration Law Center
New York Life Investments
No Kid Hungry
Pitta & Baione LLP
Protecting Immigrant Families Campaign
Royal Business Bank
Sandata Technologies
SBT Advantage Bank
Scherman Foundation
The Frank Liu Family Fund
The Prince Street Foundation
Tiger Baron Foundation
Trinity Church Wall Street
TUC Management Company, Inc.
(A MMS Company)
United Healthcare Services
United Neighborhood Houses of New York
Veronica Tsang
Zegar Family Fund

$5,000 - $9,999
1199 SEIU United Healthcare Workers East
Bank of China
Bill Tan
Brooklyn Crafted
Cathay Bank
Charter Communications
CAMS
Chinese Community Center, Inc.
David M. Raso
DCH Auto Group & The Shau-Wai and Marie Lam Family Foundation
Gigi Lam & Ken Chau
Gregory Ho
Guanyun Liang
Han Feng Inc.
Hogan Lovells US LLP
Howard Chin
HSBC
Huang Huang
Jenny Low & Darrell K. Low ***
Joseph W. Hall
Lafayette 148 Inc.
Law Family Charitable Gift Fund *
Li Yan Chen *
Loysta Group
Lucy Chan & Sai Chan
Lucy Kan
Lu and Wan Foundation
Metro Plus
Northwestern Mutual Foundation
Parish of Trinity Church
Preferred Bank
Spia Foundation
Sun Win Realty Inc.
TD Bank
The Schmidt and Barton Fund
TMI Trading Corp.
UFT
Vanessa Chiu & Jason Valino
Virginia Kee *
WAC Lighting Co.
Wai C. Chung Foundation
Winnermax C.O.
Wonton Food Inc.
Yie-Hsin Hung & Stephen Farinelli

$1,000 - $4,999
Adrienne Chan
Allan Chu & Betty Chu
Andrea Rodriguez
Andrew Chan
Anne Tan-Detchkov
AABANY
Bak Lee Tat Inti Inc.
Bank of BEA
Bank of Hope
Beatrice Lau Kee *
Benjamin Eng & Chuen L. Yee
Big Apple Adult Day Care
Bruce N. Lederman *****
Bryan Kelly
CAMS-CAIPA Community Service Fund
Carson Ng
Charles B. Wang Community
Health Center Inc.
Charles Do
Chen Carlin Family Fund ****
Chester Lee *
Chinatown Manpower Project
Chow Xie
Christopher Kuo
Chun Kwan Yung
Cintas Ready for the Workday
Council of School Supervisors and Administrators
Cushman & Wakefield
Derek Chan
DLC Development Corp.
Douglas S. F. Ling & Wai Lam Wong Ling
EastBridge Foundation
Elaine’s Nails & Spa
Elite Learning Group
Ellen Chao
Elsewhere LLC
Emblem Health
Empire BlueCross Blue Shield
Essex Crossing
Flora R. Si & Kevin L. Woo
Flushung Bank
Fu Generation Foundation Inc.
Gebond Chow
George Liu
Gersh Milliken
Ghetto Film School
Guan Realty
Hamilton Madison House
Healthcare Education Project
Healthfirst
Hong Ngoc Ly
ICBC
Integra Managed Care
Iris Chau
Iris Lau
Ivy Arce
J.L. HVAC Inc.
Jaqcuelle Gu
Jame Poon
Janice Won & Raymond Won *
Jay Lau
Jeffrey Goleman
Jeffrey K. Oing & Mary Hom ***
John Liu & Mary Liu ****
Karan Kithan Yau
Kelley Drye & Warren LLP
Kelly Chow
Ken Fong
Kenneth Gilbert Law PLLC
Kenneth J. Lam, Lindsay Y. Lam,
Rosary C. Lam & Wai T. Lam *
Kenneth Krischner
Kim Zhou Giving Fund
Korean Community Services of Metropolitan NY Inc.
Kramer Levin Naftalis & Frankel LLP
Lai Ling Li
Lai Wang
Lam Group
Larry K. McReynolds
Lau N Son Produce
Lung P. Tsui
Maimonides Medical Center
Mega Group
Michael Lee
Million Crabs Franchise Group
Mo Kan Wong & Yuk Lin Wong ****
Mutual of America
New World Hotel Corp.
New York Presbyterian Hospital - Lower Manhattan Hospital
Nicholas H. Chesla
Peggy Sheng
Peking Food LLC
Peter Macdonald
PKF O’Connor Davies
Po Wing Hong
Priscilla Cheng
Pui Chi Cheng
Queens Council on the Arts
RAND Engineering & Architecture, DPC
Raymond Liang
Real Evergreen International Inc.
Robert C. Lee & Mary S. Lee *
Safari Playhouse
Sherman Eng
Shirley Wong
Shyam Kapur ****
Siya Gao
SOMOS
Sophie Gerson Healthy Youth
Starbucks Foundation
Stephanie Foo
Stewart Tung *
Susan Horn
Tersay So & Bing T. So
The Omni Agency
Theodore Shen & Mary Jo Shen
Tim Shan
Tri-County Care LLC
UA3, Inc.
UDO
Upsilon Cab Corp.
Valerie Lai
Verizon
Victoria Lee
VillageCare Max
Wayne Lam & Kit Yee Lam
Wayne F. Wong & Nancy Y. Wong *
Wayne Ho
Wellcare
William Tan *****
William Young
Xing Chen Fan
Yao King Charitable Fund
Yat Tin Eng & Chiu Yee Eng
Yin-Fee Fanny Ho *

In Memory of Josephine Ho
In Memory of Esther G. Kee
In Memory of Maria Poon
In Memory of Josephine Ho

$500 - $999
AARP
Academy of Medical and Public Health Services, Inc.
Affinity Health Plan
AgeWell New York
AEwold Funeral Home
Alliance Abstract
Angela Yang
Bounce Cafe, Inc.
CAIA
CARES of NY, Inc.
Car Lee
Cassandra Masel
Chao Chiu Association, Inc.
Chelsea Wang
Cheri Tan
Cheung and Kan Medical Group PLLC
Chi Wai Tsui
Chinatown Ice Cream Factory
Christina LY Chan
Christopher Lee
Chu Law Firm PLLC
Chuan Yue Seafood Restaurant
Cindy Chan
Clarice Lam
Coalition for Asian American Children + Families
Connie Schwedes
Dana Lau & Ke-Wei Ma
David Chen
David Chin General Insurance Brokerage, Inc.
David Cohen
Denham Wolf
Dionisio Lam & Peggy L. Cheong *
Duo Ro
Ed Chan
Eddie Mo
Edward Ma *
Elise Wagner & Robin Stout
Elizabeth Ingrisalli
Emily Yu
Gilbert Liu
Hon. Lisa A. Sokoloff
Hon. Lyle Frank & Elyssa S. Kates
James Chen
Jen Chi Chen
Jing Shih
JMB Industries, Inc.
John Wang
Joss Greene
Karan Wu
Laura Huang
Law Offices of Mary C. Chan
Lee, Nolan & Koroghlian, LLC
Li Family Charitable Fund
Lila Sham ****
Linda Lew Woo
Linda Tan
Louis L. Nock
Lucky Stars
Mark Stein
Matthew Won
Michelle Kuo
Nelson Louis & Deborah Chan **
Nom Hoy Sun Tuck Association, Inc.
Northern Eye Care, Inc. ****
Pamela Esser
Park Asia
Paul A. Weidman
Paula Bock ***
Pauline Chen *
RadNet
Rebourne Group, Corp.
Richard K. Eng & Grace Y. Wong *
Rita Blumberg
Rosemarie Stromstein
Samuel Rotter
Santander Bank
Shaw Li & Tsui Ng
SURJ
Simona Kwon
Slater & Beckerman, PC
Steven Louis
Suyn So
Shuang Wen Academy Network
Tai Yee & Hui Ping Liu
Tang Fan
Ta-Tanisha James
The Rotary Club of Chinatown
Tina Lee
Village Senior Service Corp.
Vivian Dufour ****
Wen B. Sun
William Lee
Xincon Home Healthcare Services
Xinwei Gui
Xue Q. Lin
Yarille Kilborn
Yee Leung & Monica Leung ****
Ying-Fang C. Yang ****
Yu & Associates
Yuhwa Eva Lu

In-Kind Support
Brooklyn Crafted
Brooklyn Food & Beverage
Derek Chan
Emblem Health
Empire BlueCross BlueShield
Greater Roslyn Association for Chinese Enrichment
Health First
Kong Kee Food Corp.
Lauren (Loe) Lee
Lily Fan
LVMH Moët Hennessy Louis Vuitton
MassMutual
Metro Plus
SBT Advantage Bank
SOMOS
TD Bank
TMI Trading Corp.
UnitedHealthcare
Wonton Food Inc.

Disclaimer: If you were a CPC donor between July 1, 2019 and June 30, 2020, and find your name missing, misspelled, or listed under the wrong heading, please accept our apologies. Please contact Mabel Long to update your gift, pledge, or contact information at mlong@cpc-nyc.org or call 212-941-0920 x 140.

* In Memory of Josephine Ho
** In Memory of Esther G. Kee
*** In Memory of Josephine Ho &
**** In Memory of Esther G. Kee
***** In Memory of Maria Poon
****** In Memory of Maria Poon &
******* In Memory of Josephine Ho
******** In Memory of Dr. Herbert L. Kee
## SUPPORT AND REVENUES

<table>
<thead>
<tr>
<th>Description</th>
<th>CPC</th>
<th>AFFILIATES</th>
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<tbody>
<tr>
<td>Government Grants and Contracts</td>
<td>$19,244,913</td>
<td>$201,199,558</td>
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<tr>
<td>Other Grants, Contracts and Contributions</td>
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<tr>
<td>Government Fee for Program Service</td>
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<tr>
<td>Other Fee for Program Service</td>
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<tr>
<td>Licensing and Administration Fees</td>
<td>$4,437,884</td>
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<tr>
<td>Rental Income and Other Occupancy Related Income</td>
<td>$18,417</td>
<td>$4,119,998</td>
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<tr>
<td>Special Events, Net of Direct Benefit Cost</td>
<td>$601,237</td>
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<tr>
<td>Interest and Dividend Income</td>
<td>$28,743</td>
<td>$237,462</td>
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<tr>
<td>Net Unrealized and Realized Gain (Loss) on Investments</td>
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<tr>
<td>Other Income and Public Support</td>
<td>$144,617</td>
<td>$654,365</td>
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<td><strong>Total Support and Revenues</strong></td>
<td><strong>$33,962,542</strong></td>
<td><strong>$206,211,283</strong></td>
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## EXPENSES

### Program Services

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<th>Description</th>
<th>CPC</th>
<th>AFFILIATES</th>
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<tbody>
<tr>
<td>Early Childhood Services</td>
<td>$5,568,075</td>
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<tr>
<td>School-Age Services</td>
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<td>Youth Services</td>
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<td>Workforce Services</td>
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<tr>
<td>Community Services</td>
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<td>Senior Services</td>
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<td>COVID-19 Services</td>
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<tr>
<td>Home Attendant Program</td>
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<td>$184,323,994</td>
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<tr>
<td>Housing and Economic Development</td>
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<tr>
<td><strong>Total Program Services</strong></td>
<td><strong>$26,491,080</strong></td>
<td><strong>$188,057,415</strong></td>
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### Support Services

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<th>Description</th>
<th>CPC</th>
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<tbody>
<tr>
<td>Management and General</td>
<td>$4,596,009</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$31,731,358</strong></td>
<td><strong>$202,650,112</strong></td>
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### Increase (Decrease) in Net Assets

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<th>Description</th>
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<tr>
<td>Increase (Decrease) in Net Assets</td>
<td>$2,231,184</td>
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## ASSETS

### Current Assets

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<tr>
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<td>$16,358,002</td>
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<tr>
<td>Non-Current Assets</td>
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<td><strong>Total Assets</strong></td>
<td><strong>$29,285,016</strong></td>
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## LIABILITIES

### Current Liabilities

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<tr>
<td></td>
<td>$6,674,859</td>
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<tr>
<td>Non-Current Liabilities</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$8,193,648</strong></td>
<td><strong>$88,221,661</strong></td>
<td></td>
</tr>
</tbody>
</table>

## NET ASSETS

### Unrestricted

<table>
<thead>
<tr>
<th>Description</th>
<th>CPC</th>
<th>AFFILIATES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$16,894,620</td>
<td>$27,026,477</td>
<td></td>
</tr>
<tr>
<td>Restricted</td>
<td>$4,196,748</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$21,091,368</strong></td>
<td><strong>$27,026,477</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>CPC</th>
<th>AFFILIATES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$29,285,017</td>
<td>$115,248,137</td>
<td></td>
</tr>
</tbody>
</table>

* Draft audit numbers before intercompany eliminations.

Note: This year's surplus is due to many rapid response grants received late in the 2020 fiscal year and is expected to be fully expended in the 2021 fiscal year.